

HARIOM PIPE INDUSTRIES LIMITED

INVESTOR PRESENTATION December 2023



Vision, Mission and Goal



VISION

To be a benchmark in steel pipe industry for high quality products, customer trust and inclusive growth

MISSION

To grow sustainably through geographical and value-added product portfolio expansion

GOAL

To reach **Rs 2,500 crore** in Revenue by **FY26** without compromising on profitability

What defines us

A legacy built over 50+ years





From our roots in steel pipes & tubes trading to becoming a producer of premium steel pipes and tubes products, we are defined by our....

- Deep understanding of customer requirements, geography-wise
- Persistence & strength in backward integration
- Penchant for value-added products
- Passion for adopting new technology and best practices
- Solid execution of growth projects

Where we are today

Steel pipe industry is growing – And we are in a strong position



- One of the most integrated producers of steel pipes with a growing basket of value-added products
- Cold-Rolled and Galvanized steel pipe products to enhance our product portfolio and fill gaps in demand-supply
- Evolving into a pan-India brand, rooted in innovation and supported by cultural transformation
- Highly focused management driven towards value creation
- Executing our strategic plan for profitable growth and cash generation
- Projecting strong financial profile



MS pipes

How we are creating value

6 strategic pillars underpin our future performance





1

Lead in valueadded products 2

Focused
expansion
(Backward, Forward
and Geographical)

3

Superior customer experience

4

Inclusive stakeholder management 5

Focus on profitability

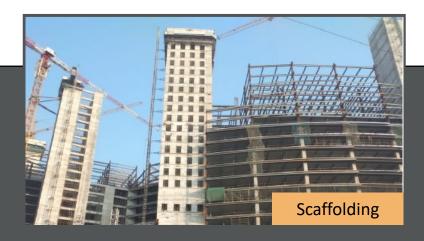
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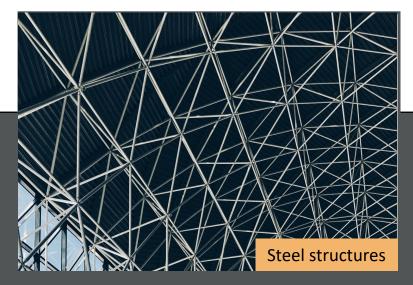
Generating free cash flow

Pillar 1 – Lead in value-added products

Building the Hariom brand as a synonym for high-quality















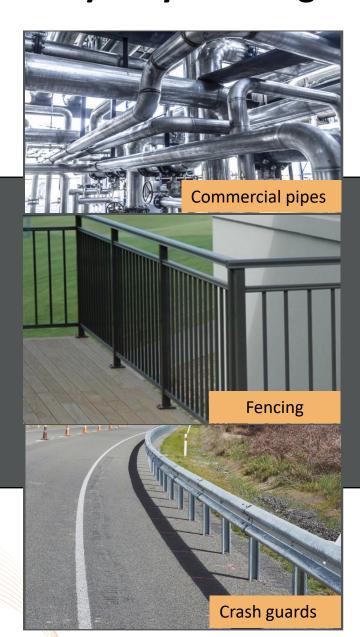
Pillar 1 – Lead in value-added products

Building the Hariom brand as a synonym for high-quality













Pillar 2 – Focused expansion

Plan to expand across India while increasing production



Building a professional leadership team to drive ongoing and future expansion

Expanded capacity to 701kt, 2.3x since FY22

- GP/GC capacity of 300kt
- MS Pipe capacity of 132kt

Building a pan-India dealer network

- Strengthening presence in South India
- Expanding into key consumption markets of Maharashtra, Gujarat and Rajasthan

Develop growth options

 Increase backward integration and forward integration (value-added products)

Pillar 2 – Focused expansion

Modern facilities driving sustainable production











Evolving the customer experience



One stop shop, product basket approach

Comprehensive steel pipe product portfolio of premium products with ready delivery

Meet stringent quality standards of our industries

Auto, Construction
Manufacturing
Engineering, Consumer
goods, Water supply
Agriculture, Furniture

Loyalty aimed at building and retaining dealers

4-tier dealer model with quantity and payment terms, tech support and channel financing

Enabled by

ERP systems for real-time order intimation and billing

Process R&D for highquality, premium products

Pillar 4 – Inclusive stakeholder management

Aiming for inclusive growth







Customers

- New products
- Wider dealer network
- Quality standards
- 24x7 availability

Dealers

- Distribution opportunity
- Cost-effective solutions
- Channel financing

Employees

- Upskilling through training and development
- Building professional management

Environment

- Recycling 30Kt of steel
- Hot charging to reduce carbon emissions
- ZLD system installed
- First Pipe unit in India 100% powered by solar power

Investors

- Focused communication and interactions
- Transparent reporting
- Dividend policy from FY24 onwards
- Create shareholder value

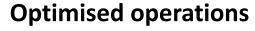
Communities

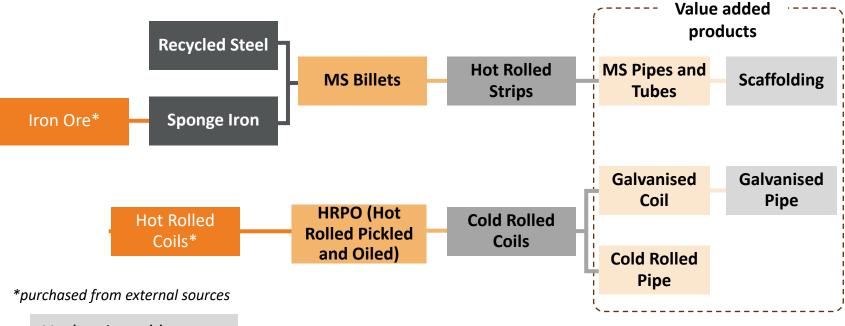
- CSR activities
- Local employment
- Working with local communities

Pillar 5 – Focus on profitability

Cohesive plan to increase EBITDA margin







Key levers:

- Fully integrated production of MSPipes
- Strategic sourcing
- Increasing sales of value-added products
- Leverage demandsupply mismatch across the value chain

- *Underpinned by:*
- Process R&D
- ✓ Quality products
- ✓ Lower COP

Operational excellence

- ✓ 24-hr delivery
- ✓ Low power & fuel cost

Sales excellence

- ✓ Higher sales
- ✓ Lower channel inventory

Pillar 5 – Profit Focus

CR Tandem Mill as example of profit focus in the core





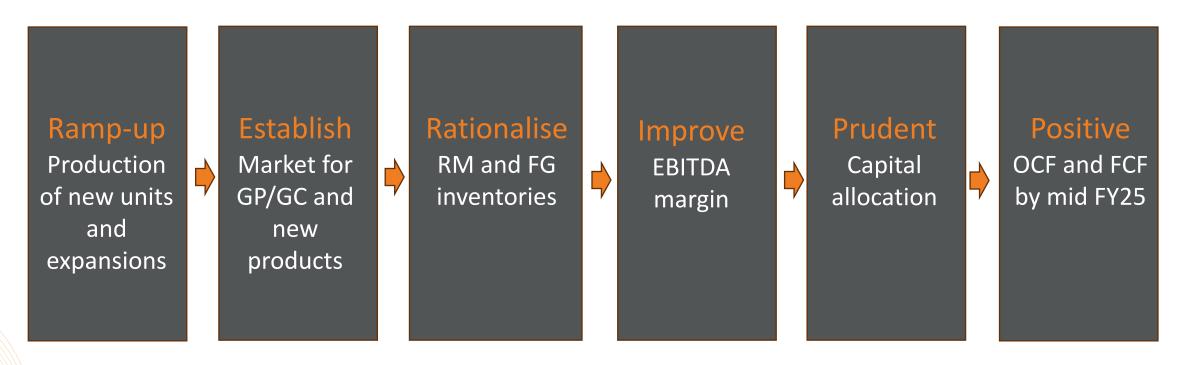
- The CR mill at the ISP at Mahabubnagar, TS is a tandem mill, wherein 3 cold rolling processes reduce thickness variation
- This process results in highquality products
- Produces pipes of thickness as low as 0.4mm, which have high demand and premium

Pillar 6 – Generating free cash flow

Operating Cash Flow expected to improve progressively



Key levers to achieve higher cash flows



Management

Highly focused management driven towards value creation



Key Management



Rupesh Kumar Gupta Managing Director

Mr Rupesh Gupta has led the company since its inception and has charted its growth through strategic asset management and prudent financial management.



Shailesh GuptaWhole Time Director

Mr Shailesh Gupta is the cofounder and has played a key role is establishing sales and marketing network of the Company. Over 50+ years of experience in steel pipes industry

Young management team

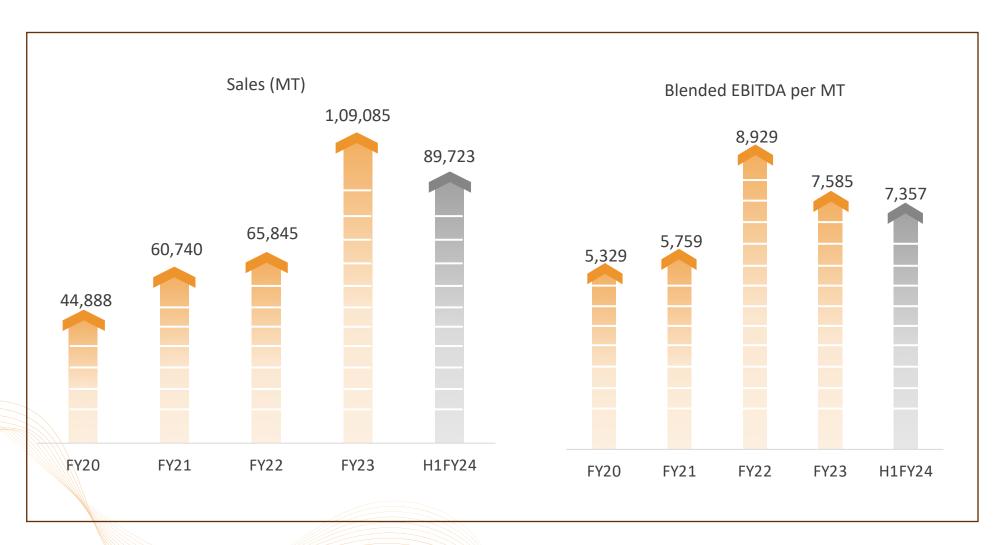
A single-minded focus on business

Progressive approach to business management

Projecting strong financial profile

Sales and profit margin are expected to grow significantly



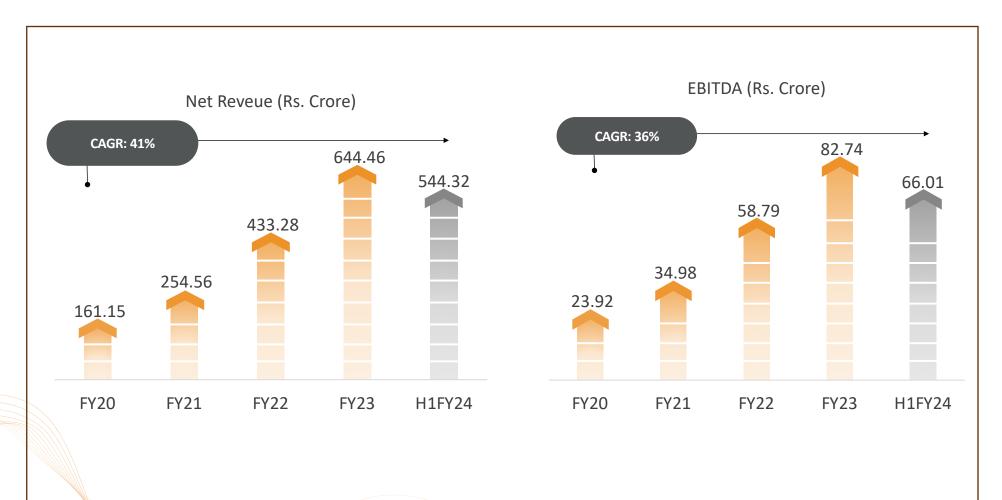


- Key drivers include higher value-added product sales and supply chain efficiencies
- Economies of scale and geographical presence
- Improved
 profitability through
 ramp-up of newly
 established
 capacities

Projecting strong financial profile

On track to achieve our FY26 goal





- Enhanced capacity for rapid growth
- Expanded our portfolio and footprint
- Emphasis on cost efficiency
- Put in place levers for margin expansion

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Amitabha Bhattacharya



HARIOM PIPE INDUSTRIES LIMITED



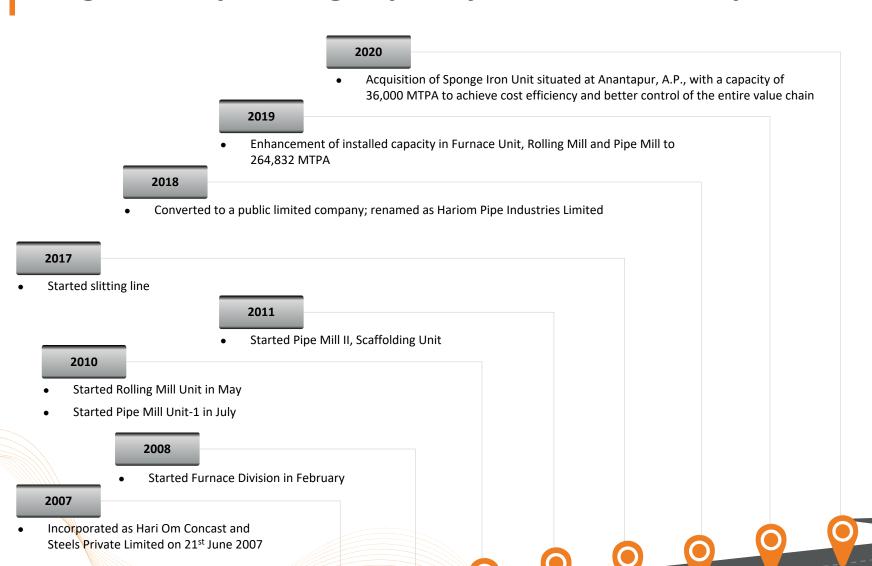
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Key Milestones

Progressively adding capacity of value-added products





2022

- Increased Scaffolding Unit capacity to 5000 MTPA
- Raised Rs 130 crores (gross) through an IPO on Main Board (NSE and BSE) on April 13
- Furnace unit installed capacity increased to 104,232
 MTPA, while rolling mill installed capacity was increased to 124,000 MTPA

2023

- Acquired operating assets with GP/GC capacity of 180,000 MTPA located at Tamil Nadu, resulting in product diversification
- 10+ new value-added products, such as GP pipes and coils, added
- Increased the Pipe Mill's capacity to 132,000 MTPA
- Set up a GP Unit at Mahabubnagar, TS with a 120,000 MTPA total capacity
- Rs 102.85 crores received through the issue of warrants and equity shares

Manufacturing

Modern facilities driving efficient and sustainable production



Location	Products and Installed Capacity					
	Product	Capacity in FY22, MTPA	Capacity in FY23, MTPA	Current Capacity, MTPA		
Mahabubnagar, Telangana Integrated Steel Plant Value Products Unit	M.S. Billets	95,832	1,04,232	1,04,232		
	HR Strips	84,000	1,24,000	1,24,000		
	MS Tubes	84,000	84,000	1,32,000*		
	Galvanised Pipes	-	-	1,20,000*		
	Scaffolding	1,000	5,000	5,000		
Anantapur, Andhra Pradesh (near Bellary) Sponge Iron Unit	Sponge Iron	36,000	36,000	36,000		
Perundurai, Erode, Tamil Nadu GP/GC plant A newly acquired plant through an Asset Transfer Agreement for a cash consideration of Rs 55 Crore	Galvanised Pipes & Coils	-	1,80,000	1,80,000		
TOTAL		3,00,832	5,33,232	7,01,323		

Operational & financial performance



	Q2FY24	Q2FY23	% Chg YoY	Q1FY24	% Chg QoQ	H1 FY24	H1 FY23	% Chg YoY
Net Production, MT	56,552	25,565	121.2	43,553	29.8	1,00,105	50,117	99.7
Sales, MT	50,435	21,528	134.3	39,289	28.4	89,723	45,668	96.5
Share of VAP	96%	93%		81%		95%	72%	
Revenue per MT, Rs	59,909	59,019	1.5	61,116	-2.0	60,438	58,983	2.5
Cost per MT, Rs	52,617	51,481	2.2	53,676	-2.0	53,081	51,850	2.4
EBITDA per MT, Rs	7,293	7,538	-3.3	7,440	-2.0	7,357	7,133	3.1

Delivered highest-ever production and sales volume

Rs in Crore unless stated otherwise

	Q2FY24	Q2FY23	% Chg YoY	Q1FY24	% Chg QoQ	H1 FY24	H1 FY23	% Chg YoY
Net Revenue from								
Operations	302.15	127.06	137.8	240.12	25.8	542.27	269.36	101.3
EBITDA	36.78	16.23	126.6	29.23	25.8	66.01	32.57	102.7
EBITDA %	12.13	12.12		12.75		12.13	12.07	
Interest, net	7.17	1.95	267.7	4.29	67.1	11.46	3.77	204.0
Depreciation	9.38	1.85	407.0	5.19	80.7	14.57	3.59	305.8
Profit Before Tax	20.23	12.42	62.9	19.75	2.4	39.97	25.21	58.5
Profit After Tax	14.78	9.27	59.4	15.44	-4.3	30.22	18.81	60.7

Reported highest ever Revenue and EBITDA